

Appendix B

Position as at the end of November 2019 (Period 202008)

People and Places
Housing and Health
Finance and Investments
Improvement and Innovation
Cleaner and Greener
Development and Conservation

Adjustments to Reconcile to amount to be met from reserves

Direct Services Trading Account

Capital Charges outside the General Fund
Support Services outside the General Fund

NET SERVICE EXPENDITURE

Revenue Support Grant and New Homes Bonus
Retained Business Rates
Council Tax
Contribution from Collection Fund
Summary excluding Investment Income

Investment Property Income
Interest Receipts

OVERALL TOTAL

Planned Appropriation to/(from) Reserves
Other Reserve Movements

Supplementary Estimates

(Surplus)/Deficit

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %
520	720	745	25	3.5
590	723	723	0	0.0
1,960	2,808	2,857	49	1.8
3,464	5,219	5,196	(23)	(0.4)
2,937	4,890	5,123	233	4.8
557	1,267	1,151	(116)	(9.2)
10,028	15,627	15,795	168	1.1
(107)	(144)	(159)	(15)	(10.4)
(40)	(60)	(60)	0	0.0
(115)	(172)	(172)	0	0.0
9,767	15,251	15,404	153	1.0
0		0	0	-
(1,421)	(2,132)	(2,632)	(500)	(23.5)
(7,278)	(10,917)	(10,917)	0	(0.0)
0	0	0	0	-
1,067	2,202	1,854	(347)	(15.8)
(1,101)	(1,258)	(1,348)	(90)	0.0
(166)	(200)	(252)	(52)	0.0
(200)	744	254	(489)	(65.7)
(496)	(744)	(744)	0	
0	0	450	450	
0	0	0	0	
(696)	0	(40)	(40)	

3. Services by Chief Officer

Position as at the end of November 2019 (Period 202008)

People & Places SDC Funded	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Administrative Expenses - Communities & Business	23	13	10	22	32	10
- All Weather Pitch	(4)	(3)	(0)	(5)	(5)	-
- Community Development Service Provisions	(6)	(6)	-	(6)	(6)	-
- Community Safety	148	133	15	199	214	15
Community Housing Fund	4	-		-	-	-
- Grants to Organisations	176	173	3	181	181	-
- Leader Programme	3	3	0	4	4	-
- Leisure Contract	55	58	(3)	182	182	-
- Leisure Development	15	16	(1)	20	20	-
- The Community Plan	35	38	(2)	55	55	-
- Tourism	22	26	(4)	33	33	-
- Youth	31	23	8	34	34	-
- West Kent Partnership	(18)	(11)	(8)	-	-	-
Total People & Places (SDC Funded)	484	462	18	720	745	25

**Position as at the end of November 2019
(Period 202008)**

People & Places Externally Funded

- Community Sports Activation Fund
- Dunton Green Projects - S106
- Dunton Green Projects
- Partnership - Home Office
- Sport Satellite Clubs
- Sportivate Inclusive Archery Project
- Troubled Families Project
- West Kent Enterprise Advisor Network
- West Kent Kick Start
- West Kent Business Rates Retention
- West Kent Partnership Business Support

Total People & Places (Ext Funded)

Total People & Places

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
0	14	(14)	-	-	-
41	21	20	-	-	-
(0)	-	(0)	-	-	-
(10)	(11)	2	-	-	-
(1)	-	(1)	-	-	-
(0)	-	(0)	-	-	-
(2)	-	(2)	-	-	-
20	26	(6)	-	-	-
(10)	-	(10)	-	-	-
-	-	-	-	-	-
(2)	-	(2)	-	-	-
36	50	(14)	-	-	-
520	512	5	720	745	25

**Position as at the end of November 2019
(Period 202008)**

Housing and Health	
- Administrative Expenses - Housing	2
- Health Improvements	34
- Housing Initiatives	31
- Homeless	162
- Homelessness Funding	76
- Housing	104
- Homelessness Prevention	5
- Housing Energy Retraining Options (HERO)	96
- Energy Efficiency	-
- Gypsy Sites	7
- Disabled Facilities Grant Administration	0
- Private Sector Housing	131
- Sevenoaks Switch and Save	1
Total Housing & Health (SDC Funded)	649

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
2	-	2	-	-	-
34	35	(1)	51	51	-
31	32	(1)	48	48	-
162	162	(0)	253	253	-
76	72	4	-	-	-
104	107	(3)	118	118	-
5	-	5	-	-	-
96	78	18	45	45	-
-	4	(4)	5	5	-
7	(4)	11	(6)	(6)	-
0	-	0	(20)	(20)	-
131	178	(47)	228	228	-
1	-	1	-	-	-
649	665	(16)	723	723	-

**Position as at the end of November 2019
(Period 202008)**

Housing & Health Externally Funded	
- Choosing Health WK PCT	(26)
- Dementia Area Project - Run Walk Push	(4)
- One You - Your Home Project	(9)
- PCT Health Checks	(14)
- PCT Initiatives	(6)
Total Housing & Health (Ext Funded)	(58)

Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
(26)	(7)	(19)	-	-	-
(4)	-	(4)	-	-	-
(9)	-	(9)	-	-	-
(14)	-	(14)	-	-	-
(6)	16	(22)	-	-	-
(58)	10	(68)	-	-	-

Total Housing & Health

590	675	(84)	723	723	-
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**Position as at the end of November 2019
(Period 202008)**

Finance & Investments	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Housing Advances	1	1	(0)	1	1	-
Benefits Admin	(483)	(484)	0	4	4	-
Benefits Grants	317	317	(0)	(25)	(25)	-
- Misc. Finance	1,061	1,031	30	1,763	1,763	-
- Administrative Expenses - Chief Executive	4	11	(7)	22	22	-
- Administrative Expenses - Finance	47	21	26	32	51	20
- Support - Audit Function	(12)	(19)	7	185	170	(15)
- Support - Exchequer and Procurement	86	68	18	116	121	5
Support - Rev & Ben Control	-	-	-	239	239	-
- Support - Finance Function	122	117	5	183	183	-
Support - Counter Fraud	(63)	(63)	-	55	55	-
Support - Legal Function	126	159	(33)	241	230	(11)
- Treasury Management	75	83	(8)	126	126	-
Local Tax	(529)	(566)	36	(118)	(68)	50
Administrative Expenses - Revenues and Benefits	0	-	0	-	-	-
- Housing Other Income	(13)	(9)	(4)	(14)	(14)	-
Dartford Rev&Ben Partnership Hub (SDC costs)	1,146	1,175	-	-	-	-
- Dartford Audit Partnership Hub (SDC Costs)	77	140	(63)	-	-	-
Total Finance & Investments	1,960	1,981	8	2,808	2,857	49

**Position as at the end of November 2019
(Period 202008)**

Cleaner & Greener	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Car Parks	(1,103)	(1,291)	188	(1,951)	(1,780)	171
- Asset Maintenance Argyle Road	105	94	11	141	141	-
- Asset Maintenance CCTV	15	12	3	18	18	-
- Asset Maintenance Countryside	0	6	(6)	8	8	-
- Asset Maintenance Other Corporate Properties	21	22	(1)	33	33	-
- Asset Maintenance Direct Services	38	53	(15)	80	80	-
- Asset Maintenance Hever Road	34	28	6	38	38	-
- Asset Maintenance Leisure	114	121	(7)	182	182	-
- Asset Maintenance Playgrounds	6	6	0	8	8	-
- Asset Maintenance Support & Salaries	28	41	(13)	104	104	-
- Asset Maintenance Sewage Treatment Plants	0	6	(6)	9	9	-
- Asset Maintenance Public Toilets	-	5	(5)	7	7	-
Refuse Collection	1,813	1,806		2,781	2,831	50
- Bus Station	16	10	6	13	13	-
- Car Parking - On Street	(321)	(325)	4	(494)	(494)	-
- CCTV	181	180	1	264	279	15
- Civil Protection	49	48	1	71	71	-
- Dartford Environmental Hub (SDC Costs)	0	-	0	-	-	-
- EH Commercial	7	(1)	8	263	260	(3)
- EH Animal Control	10	5	5	1	6	5
- EH Environmental Protection	22	48	(27)	405	395	(10)
- Emergency	45	45	0	68	68	-
Parking Enforcement - Tandridge DC	(16)	(15)	(1)	(29)	(29)	
- Estates Management - Buildings	55	13	41	(11)	29	40
- Estates Management - Grounds	98	78	20	118	133	15
- Housing Premises	(4)	4	(8)	15	5	(10)
- Kent Resource Partnership	(144)	(109)	(35)	(0)	(0)	-
- Licensing Partnership Hub (Trading)	(26)	(7)	(20)	-	-	-
- Licensing Partnership Members	-	-	-	-	-	-
- Licensing Regime	(36)	(19)	(17)	10	(7)	(17)
- Markets	(141)	(130)	(11)	(185)	(215)	(30)

- Parks and Recreation Grounds	115	122	(7)	185	185	-
- Parks - Greensand Commons Project	96	-	96	-	-	-
- Parks - Rural	69	84	(15)	130	130	-
- Asset Maintenance Operatives	4	-	4	-	-	-
- Public Transport Support	-	0	(0)	0	0	-
- Administrative Expenses - Direct Services	0	-	0	-	-	-
- Administrative Expenses - Health	2	6	(4)	10	5	(5)
- Administrative Expenses - Transport	5	4	1	7	7	-
- Administrative Expenses - Licensing	1	5	(4)	8	3	(5)
- Administrative Expenses - Property	3	2	1	3	3	-
- Street Cleansing	973	977	(4)	1,467	1,467	-
- Support - Central Offices	378	390	(11)	473	463	(10)
- Support - Central Offices - Facilities	181	165	16	271	299	28
- Support - General Admin (Post/Scanning)	99	123	(24)	184	169	(15)
Support - General Admin	1	3	(3)	5	5	-
- Support - Health and Safety	16	13	3	22	22	-
- Support - Direct Services	46	32	15	51	65	14
- Support - Procurement	7	4	3	6	6	-
- Support - Property Function	40	32	7	48	48	-
- Taxis	(1)	2	(3)	4	4	-
- Public Conveniences	36	32	4	49	49	-
Total Cleaner and Greener	2,937	2,730	199	4,890	5,123	233

**Position as at the end of November 2019
(Period 202008)**

Improvement & Innovation	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Economic Development	39	42	(2)	59	59	-
- Economic Development Property	302	204	97	268	278	10
Corporate Management	637	646	(9)	1,056	1,018	(38)
Asset Maintenance IT	113	189	(75)	283	283	-
- Action and Development	2	5	(3)	7	7	-
Corporate Projects	51	56	(5)	101	101	-
- Consultation and Surveys	-	-	-	4	(0)	(4)
Democratic Services	102	96	7	148	155	7
Land Charges	(47)	(73)	26	(105)	(75)	30
Street Naming	(6)	4	(9)	6	6	-
Civic Expenses	16	16	(0)	17	17	-
Elections	59	104	(45)	136	136	-
Register of Electors	151	156	(5)	223	223	-
- Corporate - Other	-	29	(29)	115	115	-
Support - Local Offices	14	19	(4)	19	29	10
Support - IT	958	924	34	1,117	1,117	-
Support - Nursery	1	-	1	-	-	-
Support - Human Resources	225	225	0	338	338	-
- Equalities Legislation	-	-	-	20	(0)	(20)
- External Communications	139	140	(1)	201	192	(9)
- Members	281	302	(21)	455	442	(13)
- Performance Improvement	6	6	(0)	(1)	(1)	-
Support - Contact Centre	342	355	(13)	536	536	-
Support - General Admin (Print Shop)	(11)	(14)	2	(37)	(37)	-
Support - General Admin	12	16	(4)	161	161	-
Administrative Expenses - Human Resources	13	4	9	4	4	-
Administrative Expenses - Corporate Services	11	10	2	17	17	-
Administrative Expenses - Legal and Democratic	48	53	(5)	69	73	4
- Administrative Expenses - Transformation and Strategy	4	3	1	5	5	-
Total Improvement & Innovation	3,464	3,514	(50)	5,219	5,196	(23)

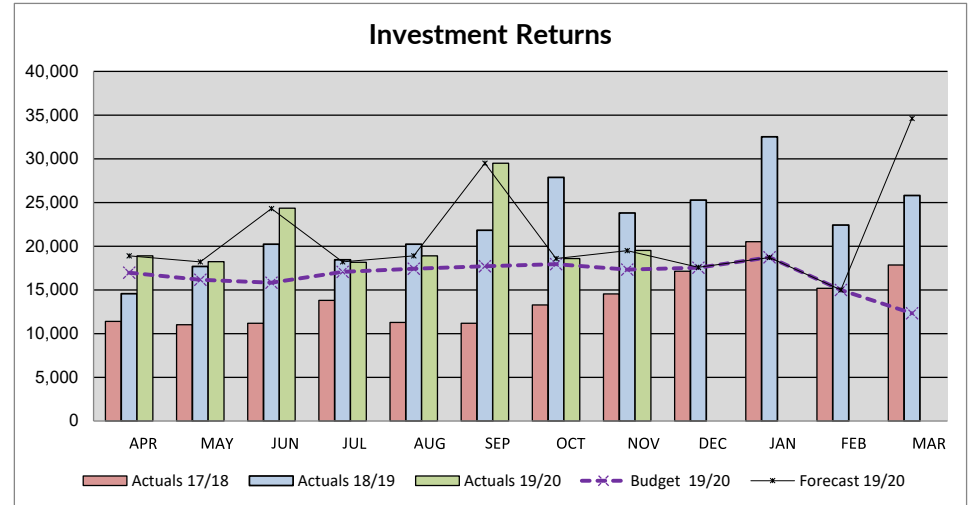
**Position as at the end of November 2019
(Period 202008)**

Development & Conservation	Y-T-D Actual £'000	Y-T-D Budget £'000	Y-T-D Variance as at y-t-d £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
- Administrative Expenses - Planning Services	65	22	43	46	82	36
- Conservation	53	62	(9)	92	80	(13)
- Planning Performance Agreement	35	-	35	-	42	42
- LDF Expenditure	0	-	0	-	-	-
- Planning - Appeals	163	135	28	203	240	37
- Planning - CIL Administration	(43)	(29)	(14)	(68)	(79)	(11)
- Planning - Counter	(0)	-	(0)	-	-	-
- Planning - Development Management	(165)	133	(298)	223	(64)	(287)
- Planning - Enforcement	249	183	66	280	364	84
- Planning Policy	345	378	(33)	605	605	-
Building Control Partnership Members	(0)	-	(0)	-	-	-
Building Control Partnership Hub (SDC Costs)	(0)	(0)	0	-	-	-
Building Control	(148)	(86)	(63)	(129)	(126)	3
Dangerous Structures	-	2	(2)	3	3	-
Administrative Expenses - Building Control	1	8	(7)	12	4	(8)
	557	808	(251)	1,267	1,151	(116)

2019-20	PERIOD				YEAR-TO-DATE				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
Nov-19	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	(219)	(220)	(0.3)	(1)	(1758)	(1767)	(0.5)	(9)	(2640)	(2640)	0	9	15	7	10	10	(0)
CDSU	(9)	(9)	(3.7)	0	(69)	(68)	1.1	1	(103)	(103)	0	14	14	(0)	20	20	0
Street & Toilet Cleaning	(114)	(115)	(0.8)	(1)	(927)	(933)	(0.6)	(6)	(1400)	(1400)	0	(3)	(27)	(24)	(13)	(13)	0
Trade	(31)	(26)	16.5	5	(321)	(298)	7.4	24	(447)	(428)	19	(54)	(6)	48	(46)	(12)	34
Workshop	(62)	(64)	(2.9)	(2)	(496)	(476)	4.0	20	(744)	(744)	0	(0)	(4)	(4)	(1)	(1)	0
Green Waste	(40)	(34)	13.9	6	(451)	(486)	(7.8)	(35)	(596)	(616)	(20)	(94)	(106)	(13)	(66)	(86)	(20)
															0	0	0
Cesspools	(20)	(18)	12.9	3	(162)	(153)	5.9	9	(243)	(236)	7	(21)	(4)	17	(31)	(24)	7
Pest Control	(4)	(4)	0.4		(72)	(49)	32.0	23	(90)	(67)	23	(12)	16	28	0	23	23
Grounds	(15)	(15)	1.1		(124)	(123)	0.7	1	(185)	(185)	0	1	(23)	(24)	(2)	(2)	0
Fleet	(80)	(86)	(8.0)	(6)	(639)	(648)	(1.4)	(9)	(958)	(958)	0	0	15	15	0	0	0
Depot	(25)	(24)	0.3		(204)	(176)	13.6	28	(302)	(302)	0	4	17	13	(0)	(0)	0
Emergency	(5)	(5)	0.0	0	(38)	(38)	0.0	0	(57)	(57)	0	(10)	(14)	(3)	(15)	(15)	0
Total Income	(623)	(620)	0.6	4	(5261)	(5214)	0.9	47	(7766)	(7737)	29	(166)	(107)	59	(145)	(101)	44
Expenditure																	
Refuse	221	227	2.8	6	1,767	1,782	0.9	15	2,650	2,650	(0)						
CDSU	10	10	0.3		82	82	(1.0)	(1)	124	124	0						
Street & Toilet Cleaning	116	115	(0.8)	(1)	925	906	(2.0)	(18)	1,387	1,387	0						
Trade	33	41	22.0	7	268	291	8.9	24	401	416	15						
Workshop	62	68	9.0	6	496	472	(4.8)	(24)	743	743	0						
Green Waste	51	51	0.2		357	380	6.3	22	530	530	0						
															0	0	0
Cesspools	18	16	(8.5)	(1)	141	149	5.3	7	212	212	0						
Pest Control	7	7	(3.1)	(0)	60	65	8.6	5	90	90	0						
Grounds	15	11	(26.6)	(4)	125	100	(20.2)	(25)	183	183	0						
Fleet	80	83	4.2	3	639	663	3.8	25	958	958	0						
Depot	23	20	(11.2)	(3)	208	193	(7.3)	(15)	301	301	0						
Emergency	3	3	(16.1)	(1)	27	24	(12.3)	(3)	41	41	0						
Total Expenditure	639	652	2.0	13	5094	5107	0.2	12	7621	7636	15						
Net	16	32	2.6	17	(166)	(107)	1.1	59	145	(101)	44						

6 Investment Returns

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Budget 19/20	Variance	Forecast 19/20
APR	11,389	14,566	18,908	16,960	1,948	18,900
MAY	11,020	17,690	18,243	16,166	2,077	18,200
JUN	11,182	20,233	24,341	15,834	8,507	24,300
JUL	13,806	18,443	18,166	17,056	1,110	18,200
AUG	11,280	20,224	18,891	17,417	1,474	18,900
SEP	11,190	21,831	29,495	17,702	11,793	29,500
OCT	13,282	27,864	18,586	17,934	652	18,600
NOV	14,533	23,808	19,520	17,332	2,188	19,500
DEC	17,148	25,281		17,550		17,600
JAN	20,510	32,513		18,738		18,700
FEB	15,173	22,411		14,983		15,000
MAR	17,852	25,803		12,328		34,600
TOTAL	168,365	270,667	166,150	200,000	29,749	252,000



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Budget 19/20	Variance	Forecast 19/20
APR	11,389	12,927	18,908	16,960	1,948	18,900
MAY	22,409	31,250	37,151	33,126	4,025	37,100
JUN	33,591	51,483	61,492	48,960	12,532	61,400
JUL	47,397	69,926	79,658	66,016	13,642	79,600
AUG	58,677	90,150	98,549	83,433	15,116	98,500
SEP	69,867	111,981	128,044	101,135	26,909	128,000
OCT	83,149	139,845	146,360	119,069	27,561	146,600
NOV	97,682	163,653	166,150	136,401	29,749	166,100
DEC	114,830	188,934		153,951		183,700
JAN	135,340	221,447		172,689		202,400
FEB	150,513	243,858		187,672		217,400
MAR	168,365	269,661		200,000		252,000

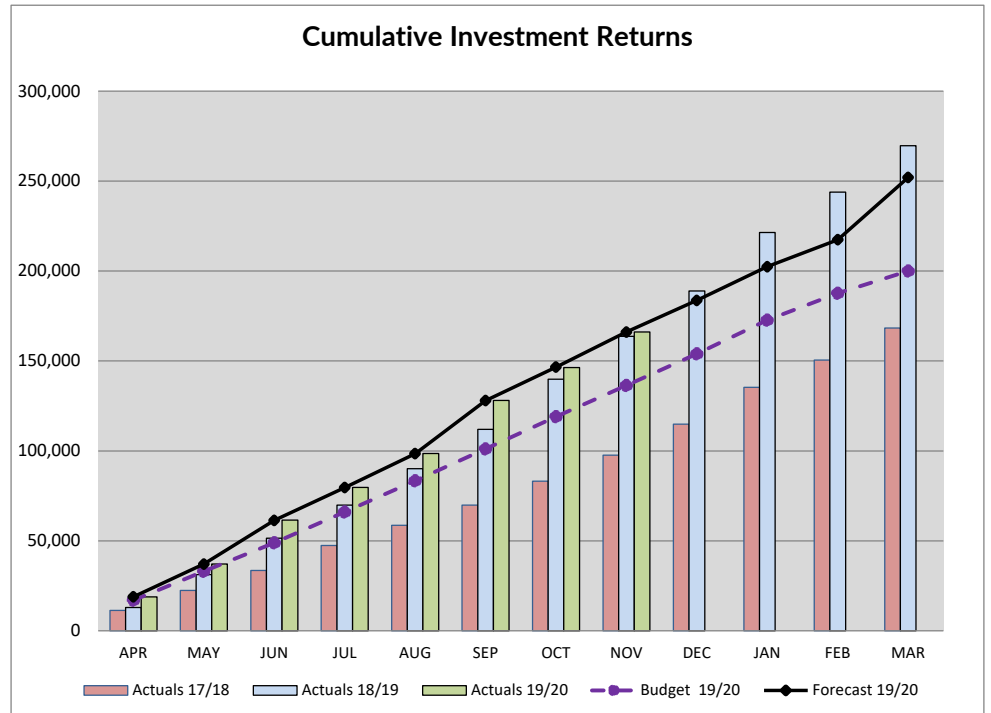
BUDGET FOR 2019/20 200,000
 FORECAST OUTTURN 252,000

CODE:- **YHAA 96900**

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.9073%
 7 Day LIBID 0.5671%
 3 Month LIBID 0.6629%



STAFFING STATISTICS NOV 2019

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	NOVEMBER TOTALS
1. People and Places (Communities and Busir	19.42	32.18	0.00	1.16	33.34	This includes Housing Advice	35.38
2. Customers and Resources Customer Solutions, HR, PAs, Legal, Democratic Service, Election, <i>Revenues and Benefits</i>	65.67	93.34	1.00	0.75	95.09		97.74
3. Finance and Trading	168.88	147.37	21.19	1.60	170.16		174.43
<i>3a. Environmental Health</i>	12.57	0.00	1.00		1.00		0.00
<i>3b. Licensing</i>	10.67	0.00			0.00		0.00
<i>3c & 3d Operational Services + CCTV</i>	112.16	108.39	19.19	1.60	129.18		133.23
<i>3e. Parking & Amenity Services</i>	13.00	13.00			13.00		13.00
<i>3f. Property Services (Em P&Property and FM)</i>	20.48	15.79			15.79		15.79
<i>Finance & Audit</i>		10.19	1.00		11.19		12.41
4. Transformation and Strategy	67.92	13.17	0.00		13.17		13.17
Services, Development Management,	50.21	65.26	2.00		67.26		66.51
<i>5b. Building Control</i>	7.00	7.00	0.00		7.00		7.00
SUB TOTAL	379.10	358.32	24.19	3.51	386.02		394.23
<u>EXTERNALLY FUNDED POSTS</u>							
7. Communities and Business	18.7	7.7	0.00		7.70		5.70
8. Operational Services	2	2	0.00		2.00		2.00
9. Property Services	1.50	1.00	0.00		1.00		1.00
SUB TOTAL	22.20	10.70	0.00		10.70		8.70
TOTAL	401.30	369.02	24.19	3.51	396.72		402.93
Number of staff paid in Nov 2019: 416 permanent, 13 casuals							

**Position as at the end of November 2019
(Period 202008)**

		Opening Balance	Latest Balance	Movement
		19/20 Opening Balance	Balance as at end November 2019	19/20 Cumulative Movement to Date
BS360	E Earmarked Reserve - Budget Stabilisation	(7,938)	(7,330)	(608)
BS380	E Earmarked Reserve - Financial Plan	(1,364)	(1,364)	-
BS035	E Earmarked Reserve - Capital Expenditure Reserve	(1,000)	(1,000)	-
BS460	E Earmarked Reserve - Swanley Station Improvements	(750)	(750)	-
BS030	E Earmarked Reserve - Carry Forward Items (DAC)	(707)	(707)	-
BS045	E Earmarked Reserve - IT Asset Maintenance	(682)	(682)	-
BS330	E Earmarked Reserve - Capital Financing	(592)	(592)	-
BS520	E Earmarked Reserve - Corporate Project Support Reserve	(586)	(586)	-
BS510	E Earmarked Reserve - NNDR Safety Net Deficit Reserve	(565)	(565)	-
BS010	E Earmarked Reserve - Vehicle Renewal (DAA)	(532)	(532)	-
BS500	E Earmarked Reserve - Pension Fund Valuation Adj.	(500)	(500)	-
BS260	E Earmarked Reserve - Local Plan/LDF	(491)	(320)	(172)
BS250	E Earmarked Reserve - DWP Hsg Benefit Subsidy	(444)	(444)	-
BS320	E Earmarked Reserve - Re-organisation	(423)	(423)	-
BS470	E Earmarked Reserve - New Homes Bonus Reserve	(406)	(406)	-
BS300	E Earmarked Reserve - Action and Development	(396)	(396)	-
BS400	E Earmarked Reserve - Community Development Reserve	(351)	(381)	30
BS120	E Earmarked Reserve - Vehicle Insurance (DAZ)	(299)	(299)	-
BS065	E Earmarked Reserve - Homelessness Prevention	(255)	(444)	189
BS020	E Earmarked Reserve - FTS (DAB)	(206)	(206)	-
BS570	E Earmarked Reserve - Community Infrastructure Levy Administration (CIL)	(185)	(185)	-
BS130	E Earmarked Reserve - District Elections (DAZ)	(104)	(42)	(62)
		(18,778)	(18,155)	(624)
Other Earmarked Reserves (balances <£100k)		(594)	(1,272)	678
		(19,372)	(19,426)	54
General Fund				
BW020	Required Minimum	(1,500)	(1,500)	-
Total		(20,873)	(20,926)	54

10. Capital

Position as at the end of November 2019 (Period 202008)

People & Places

RHPCG 10-11 SDC

WKHA Adaps for Disab Financing Costs Advances

Affordable Housing

Improvement Grants

Improvement Grants HIA (DFG) - Capital

Property Investment Strategy

PIS 1st Floor Suffolk House - Refurbishment

Whiteoak Leisure Centre

Finance & Trading

Vehicle Purchases

CCTV

Buckhurst 2 Multi-Storey Car Park

Buckhurst 2 - Housing

Bradbourne Car Park

Junction Works - Suffolk Way/High Street

Planning & Regulatory

S106 Capital

CIL Other

CIL Parish Councils

Y-T-D Actual	Annual (19/20) Budget	Annual For Var	Annual (19/20) Forecast (including Accruals)
£'000	£'000	£'000	£'000
3	-	-	-
69	-	-	-
2,582	-	-	-
261	1,100	-	-
349	-	-	-
191	5,000	-	5,000
16	-	-	-
442	550	-	-
427	548	-	548
1	20	-	20
3	-	-	-
2,275	5,861	-	5,861
-	-	-	-
(274)	-	-	-
122	-	-	-
1,448	-	-	-
529	-	-	-
8,444	13,079	-	11,429

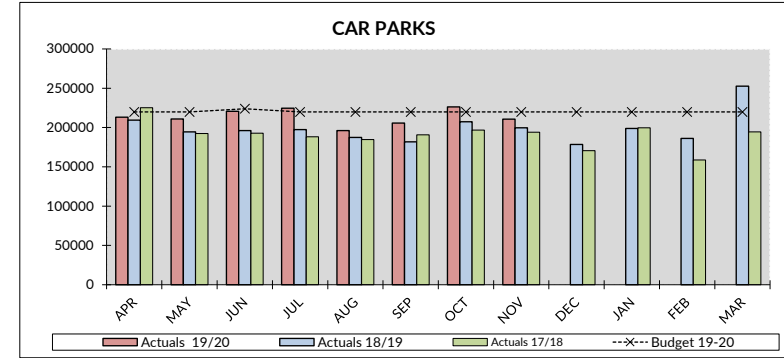
8 Income Graphs Summary

		Comparison of 18/19 and 19/20, where brackets show increased income	MANAGER'S PROFILED BUDGET	Variance, where brackets are favourable	ANNUAL BUDGET 2019/20	Annual Forecast
	ACTUAL					
CAR PARKS	1,708,009	(134,363)	1,543,245	(164,764)	2,642,705	2,642,705
ON-STREET PARKING	726,492	47,050	600,913	(125,579)	1,030,136	1,030,136
LAND CHARGES	122,828	(21,433)	122,579	(250)	210,135	210,135
BUILDING CONTROL	374,954	(45,825)	272,481	(102,474)	467,110	467,110
DEVELOPMENT MANAGEMENT	879,656	(359,733)	537,671	(341,985)	921,722	921,722
	3,811,940	(514,304)	3,076,888	(735,052)	5,271,808	5,271,808

CAR PARKS (HWCARPK)

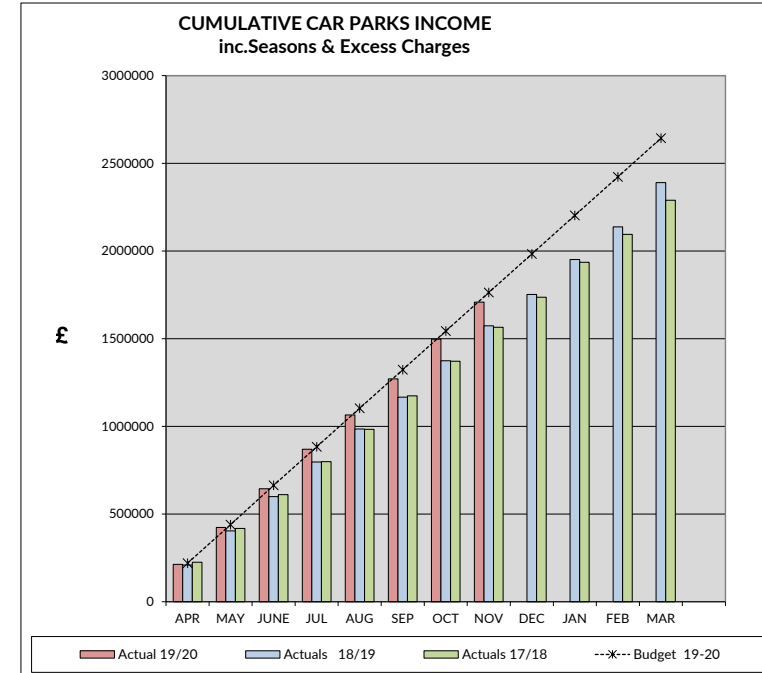
	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 to 19/20	Budget 19-20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	225,193	209,387	213,119	(3,732)	219,892	6,773	
2 MAY	192,331	194,451	210,813	(16,362)	219,892	9,079	
3 JUN	192,806	196,119	220,637	(24,518)	223,892	3,255	
4 JUL	188,319	197,332	224,678	(27,346)	219,892	(4,786)	
5 AUG	184,778	187,490	196,164	(8,674)	219,892	23,729	
6 SEP	190,794	181,917	205,737	(23,820)	219,892	14,155	
7 OCT	196,832	207,316	226,210	(18,894)	219,892	(6,318)	
8 NOV	194,124	199,634	210,651	(11,017)	219,892	9,241	
9 DEC	170,661	178,551			219,892		
10 JAN	199,732	198,858			219,892		
11 FEB	158,761	186,163			219,892		
12 MAR	194,523	252,653			219,892		
TOTAL	2,288,853	2,389,870	1,708,009	-134,363	2,642,705	55,128	2,642,705

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actual 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19-20	Variance (Budget-Actuals)	Manager's Forecast
APR	225,193	209,387	213,119	(3,732)	219,892	6,773	
MAY	417,523	403,838	423,932	(20,094)	439,784	15,852	
JUNE	610,329	599,957	644,570	(44,612)	663,676	19,107	
JUL	798,648	797,289	869,247	(71,959)	883,568	14,321	
AUG	983,426	984,779	1,065,411	(80,632)	1,103,460	38,049	
SEP	1,174,220	1,166,696	1,271,148	(104,452)	1,323,352	52,205	
OCT	1,371,052	1,374,012	1,497,358	(123,346)	1,543,245	45,887	
NOV	1,565,176	1,573,646	1,708,009	(134,363)	1,763,137	55,128	
DEC	1,735,836	1,752,197			1,983,029		
JAN	1,935,568	1,951,055			2,202,921		
FEB	2,094,330	2,137,218			2,422,813		
MAR	2,288,853	2,389,870			2,642,705		
TOTAL	2,288,853	2,389,870	1,708,009	-134,363	2,642,705	55,128	2,642,705



Nov-19

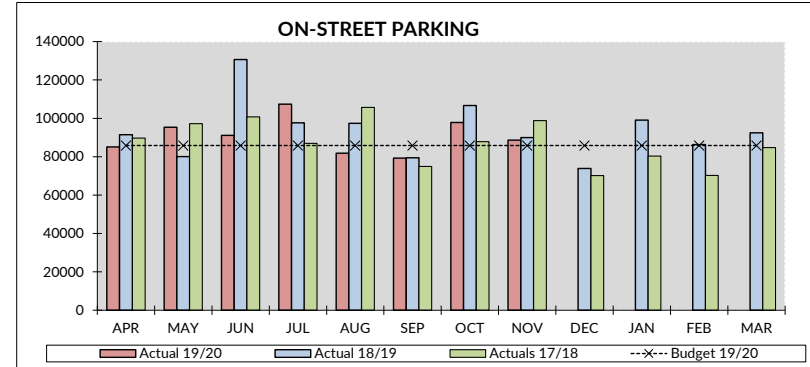
HWCARPK

	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	3300	1,446,269	1,495,699	191,911
EXCESS / PENALTY CHARGES	****1/****3	-	-	-
SEASON TICKETS	***2	(597)	(0)	-
SEASON TICKET CAR PARK	3310	253,323	249,022	17,491
OTHER (inc.Res.Pkg)	****9	-	4,416	-
WAIVERS	3404	-	-	-
RENT	94500	9,107	14,000	1,250
Business Permits	3406 /3408	(94)	-	-
TOTAL	1,708,009	1,763,137	210,651	

ON-STREET PARKING (HWDCRIM / HWENFORC)

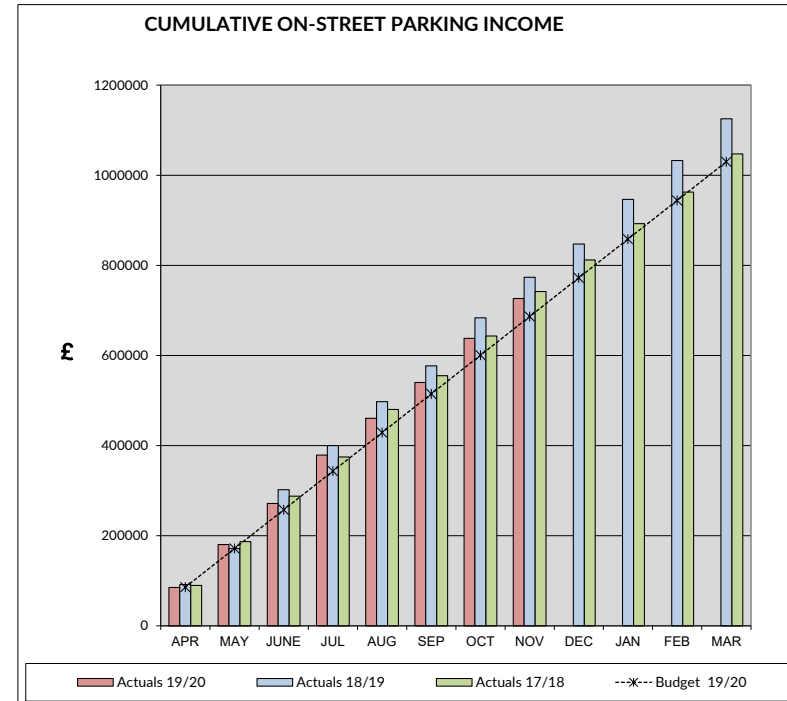
	Actuals 17/18	Actual 18/19	Actual 19/20	Increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	89,694	91,515	85115	6,400	85,845	730	
2 MAY	97,250	80,099	95338	(15,240)	85,845	(9,494)	
3 JUN	100,738	130,688	91102	39,586	85,845	(5,257)	
4 JUL	86,987	97,678	107391	(9,713)	85,845	(21,547)	
5 AUG	105,737	97,434	81797	15,637	85,845	4,048	
6 SEP	74,972	79,445	79308	137	85,845	6,537	
7 OCT	87,843	106,690	97818	8,872	85,845	(11,973)	
8 NOV	98,849	89,993	88623	1,370	85,845	(2,778)	
9 DEC	70,137	73,861			85,845		
10 JAN	80,326	99,112			85,845		
11 FEB	70,259	86,373			85,845		
12 MAR	84,739	92,426			85,845		
TOTAL	1,047,530	1,125,314	726,492	47,050	1,030,136	-39,735	1,030,136

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	89,694	91,515	85115	6,400	85,845	730	
MAY	186,944	171,613	180,453	(8,840)	171,689	(8,764)	
JUNE	287,681	302,302	271,555	30,746	257,534	(14,021)	
JUL	374,669	399,980	378,947	21,033	343,379	(35,568)	
AUG	480,406	497,414	460,744	36,671	429,223	(31,520)	
SEP	555,378	576,859	540,052	36,807	515,068	(24,984)	
OCT	643,221	683,549	637,870	45,679	600,913	(36,957)	
NOV	742,070	773,542	726,492	47,050	686,757	(39,735)	
DEC	812,207	847,403			772,602		
JAN	892,532	946,515			858,447		
FEB	962,791	1,032,888			944,291		
MAR	1,047,530	1,125,314			1,030,136		1,030,136

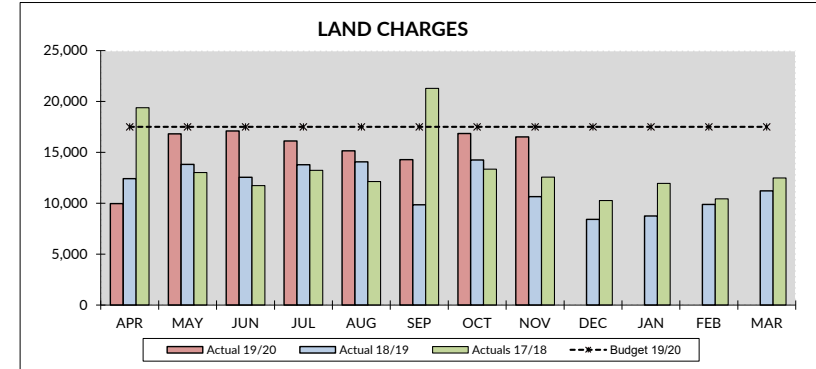


Nov-19

	Actual (Cumulative)	Budget	(Monthly)
HWDCRIM / HWENFORC	235,469	238,116	29,107
PENALTY NOTICES & EXCESS CH/ 3403/****1	3404	12,732	7,359
WAIVERS	3406	57,405	35,322
RESIDENTS PERMITS	3300	399,152	344,883
ON STREET PARKING	3408	18,440	61,078
BUSINESS PERMITS	3405	1,429	225
Driveway Access Protection Lines	9999	1,865	-
OTHER			
TOTAL	726,492	686,757	88,623

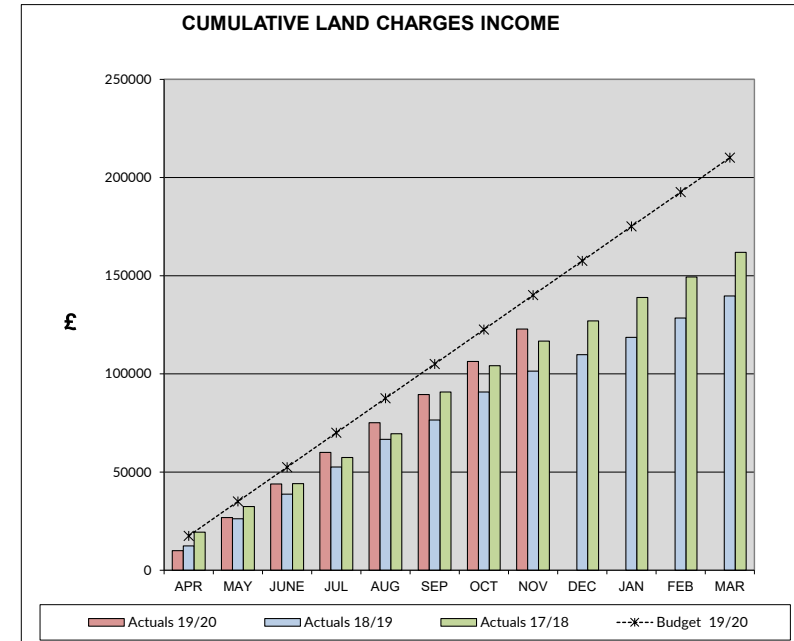
LAND CHARGES (LPLNDCH)

	Actuals 17/18	Actual 18/19	Actual 19/20	Increase / decrease from 18/19	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	19,382	12,416	9,967	2,449	17,511	7,544	
2 MAY	13,025	13,827	16,828	(3,001)	17,511	683	
3 JUN	11,742	12,546	17,112	(4,566)	17,511	399	
4 JUL	13,243	13,782	16,113	(2,331)	17,511	1,398	
5 AUG	12,132	14,070	15,149	(1,079)	17,511	2,363	
6 SEP	21,283	9,855	14,286	(4,431)	17,511	3,225	
7 OCT	13,360	14,249	16,854	(2,605)	17,511	657	
8 NOV	12,568	10,650	16,519	(5,869)	17,511	992	
9 DEC	10,270	8,425			17,511		
10 JAN	11,950	8,755			17,511		
11 FEB	10,438	9,882			17,511		
12 MAR	12,485	11,220			17,511		
TOTAL	161,879	139,678	122,828	-21,433	210,135	17,262	210,135



LAND CHARGES (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	19,382	12,416	9,967.29	2,449	17,511	7,544	
MAY	32,408	26,244	26,795	(552)	35,023	8,227	
JUNE	44,149	38,789	43,907	(5,118)	52,534	8,626	
JUL	57,393	52,572	60,020	(7,449)	70,045	10,025	
AUG	69,525	66,641	75,169	(8,528)	87,556	12,387	
SEP	90,808	76,497	89,455	(12,958)	105,068	15,612	
OCT	104,167	90,746	106,309	(15,564)	122,579	16,269	
NOV	116,735	101,396	122,828	(21,433)	140,090	17,262	
DEC	127,005	109,821			157,601		
JAN	138,955	118,576			175,113		
FEB	149,394	128,457			192,624		
MAR	161,879	139,678			210,135		210,135



Nov-19

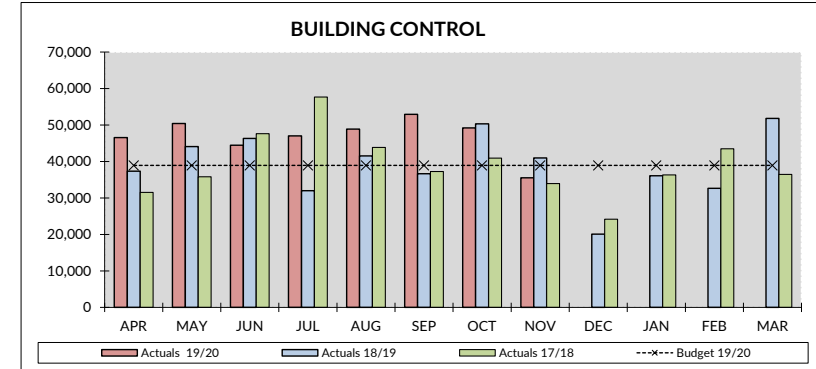
LPLNDCH

Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 18/19)	(Cumulative)
£105	10	5%	7%	121
£86	119	58%	43%	746
£0	75	37%	50%	852
TOTAL	204	100%	100%	1,719

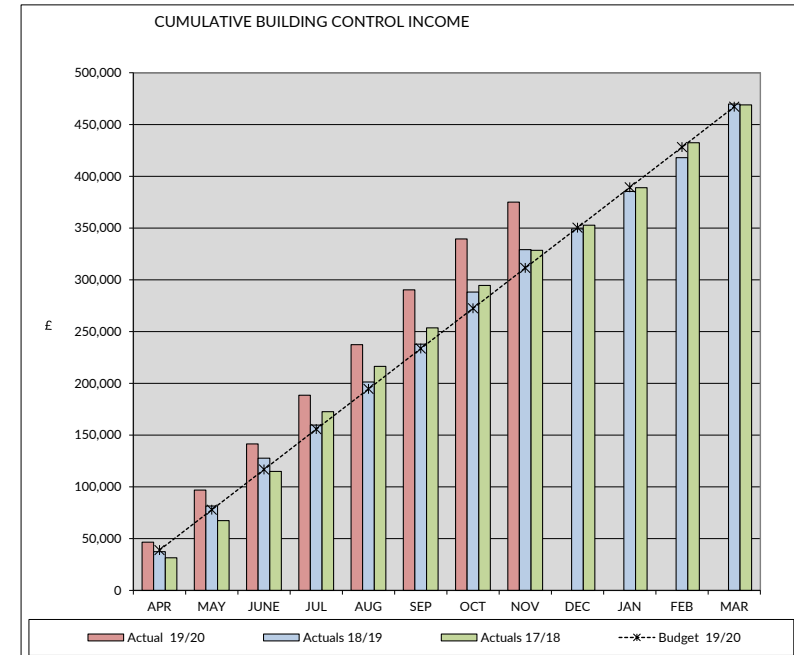
BUILDING CONTROL (DVBCFEE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	31,511	37,342	46,552	(9,210)	38,926	(7,626)	
2 MAY	35,809	44,099	50,427	(6,328)	38,926	(11,501)	
3 JUN	47,602	46,293	44,461	1,833	38,926	(5,535)	
4 JUL	57,651	32,009	47,025	(15,017)	38,926	(8,100)	
5 AUG	43,832	41,516	48,869	(7,353)	38,926	(9,943)	
6 SEP	37,255	36,624	52,900	(16,276)	38,926	(13,975)	
7 OCT	40,902	50,302	49,220	1,082	38,926	(10,294)	
8 NOV	33,940	40,944	35,500	5,444	38,926	3,426	
9 DEC	24,156	20,059			38,926		
10 JAN	36,291	36,097			38,926		
11 FEB	43,486	32,648			38,926		
12 MAR	36,473	51,799			38,926		
	468,910	469,732	374,954	(45,825)	467,110	(63,548)	467,110



BUILDING CONTROL (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actual 19/20	Cumulative increase / decrease from 18/19-19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	31,511	37,342	46,552	(9,210)	38,926	(7,626)	
MAY	67,320	81,441	96,978	(15,537)	77,852	(19,127)	
JUNE	114,923	127,734	141,439	(13,705)	116,777	(24,661)	
JUL	172,574	159,743	188,464	(28,722)	155,703	(32,761)	
AUG	216,406	201,259	237,334	(36,075)	194,629	(42,704)	
SEP	253,661	237,883	290,234	(52,351)	233,555	(56,679)	
OCT	294,563	288,185	339,454	(51,269)	272,481	(66,973)	
NOV	328,503	329,129	374,954	(45,825)	311,407	(63,548)	
DEC	352,660	349,188			350,332		
JAN	388,951	385,285			389,258		
FEB	432,437	417,933			428,184		
MAR	468,910	469,732			467,110		467,110



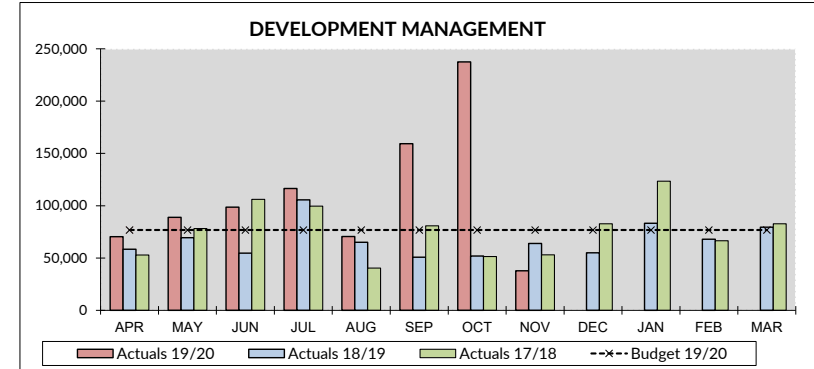
Nov-19

DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	237,818	190,323	25,850
Inspection Fee	3067	132,614	121,083	8,922
Other	9999	3,455		(340)
New Burdens Grant	3905	1,068		1,068
	373,886	311,407		35,500

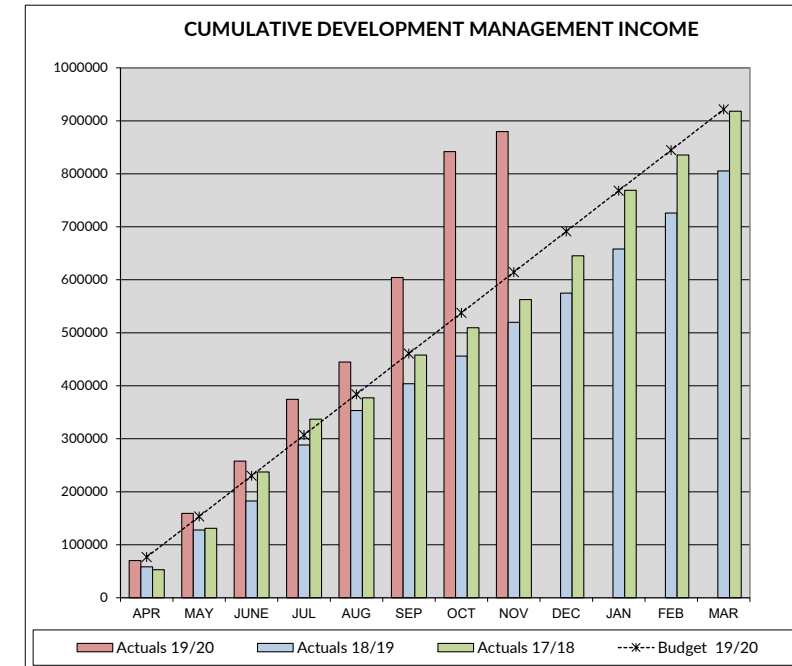
DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Increase / decrease from 18/19 -19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
1 APR	52,884	58,404	70,363	(11,959)	76,810	6,447	
2 MAY	78,250	69,455	88,827	(19,372)	76,810	(12,017)	
3 JUN	106,124	54,668	98,710	(44,043)	76,810	(21,900)	
4 JUL	99,681	105,667	116,501	(10,834)	76,810	(39,690)	
5 AUG	40,402	64,977	70,614	(5,637)	76,810	6,196	
6 SEP	80,747	50,827	159,361	(108,534)	76,810	(82,551)	
7 OCT	51,400	51,985	237,506	(185,522)	76,810	(160,696)	
8 NOV	53,057	63,941	37,774	26,167	76,810	39,036	
9 DEC	82,753	54,926			76,810		
10 JAN	123,499	83,258			76,810		
11 FEB	66,539	67,922			76,810		
12 MAR	82,682	79,480			76,810		
	918,017	805,509	879,656	(359,733)	921,722	(265,175)	921,722



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 17/18	Actuals 18/19	Actuals 19/20	Cumulative increase / decrease from 18/19 to 19/20	Budget 19/20	Variance (Budget-Actuals)	Manager's Forecast
APR	52,884	58404	70363	(11,959)	76,810	6,447	
MAY	131,134	127,859	159,190	(31,331)	153,620	(5,570)	
JUNE	237,257	182,526	257,900	(75,374)	230,431	(27,469)	
JUL	336,939	288,193	374,400	(86,208)	307,241	(67,160)	
AUG	377,340	353,170	445,014	(91,844)	384,051	(60,963)	
SEP	458,087	403,997	604,376	(200,378)	460,861	(143,515)	
OCT	509,487	455,982	841,882	(385,900)	537,671	(304,211)	
NOV	562,544	519,923	879,656	(359,733)	614,481	(265,175)	
DEC	645,297	574,849			691,292		
JAN	768,796	658,107			768,102		
FEB	835,335	726,029			844,912		
MAR	918,017	805,509			921,722		921,722



Nov-19

DVDEVCT/DVDEVRND

	Actual (Cumulative)	Budget (Monthly)		
Planning Application Fees	94300/3009	819,226	542086	28494
Other	94300/9999	53	0	1,760
Pre-application Fees	94301	60,377	64801	7520
Monitoring Fees	94302		7595	
RECH-Other A/C'S	98100			
	879,656	614,481		37,774